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AIR MOBILITY COMMAND**



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Volume 7**

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Operations

**DIRECTOR OF MOBILITY FORCES
(DIRMOBFOR) POLICY AND PROCEDURES**

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

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This volume of Air Mobility Command Instruction (AMCI) 10-202 implements Air Force Policy Directive (AFPD) 10-2, *Readiness*. It provides procedural guidance to meet the diversity of wartime, contingency, humanitarian, and exercise situations in which the Director of Mobility Forces (DIRMOBFOR) may participate. It discusses basic concepts, processes, and taskings as related to duties of the DIRMOBFOR and staff. This publication applies to all AMC units, including AMC-gained Air Force Reserve Command (AFRC) and Air National Guard (ANG). See **Attachment 1** for a list of references and abbreviations and acronyms used in this instruction.

Chapter 1

INTRODUCTION

1.1. Purpose . This publication provides guidance for the DIRMOBFOR and staff. It explains basic concepts for training, nominating, equipping, and tasking the DIRMOBFOR; defines the roles and responsibilities of the DIRMOBFOR as related to exercise, contingency, war, natural disaster, or humanitarian relief operations. The supported theater retains responsibility for establishing policies and procedures applicable to theater forces.

1.2. Changes. Recommendations for improvements to this publication are encouraged. Submit recommendations for changes to Headquarters Air Mobility Command (HQ AMC/DOOM).

1.3. Supplements. Supplements to this volume are not authorized.

1.4. Distribution and Control. Distribution is authorized for all agencies requiring guidance on DIRMOBFOR procedures. Submit requests and justification through local publications distribution office (PDO). Each AMC agency listed below will maintain this volume:

Tanker Airlift Control Center (TACC) and Alternate TACC (ATACC)

Air Reserve Component (ARC) Operations Centers

AMC Command Posts (CP)--Continental United States (CONUS)

Air Mobility Operations Groups (AMOG)--CONUS

Air Mobility Operations Squadrons (AMOS)

Tanker Task Forces (TTF) (Standing)

DIRMOBFOR Seminar Graduates

Air Mobility Squadron (AMS)

Air Mobility Warfare Center (AMWC)

15th Air Force (15AF/DON)

21st Air Force (21AF/DON)

Continental United States Army (CONUSA) Headquarters

Federal Emergency Management Agency (FEMA)

Chapter 2

ROLE AND RESPONSIBILITIES

2.1. General .

2.1.1. The DIRMObFOR is considered to be the contingency flow master for theater air mobility operations. The DIRMObFOR is normally a senior officer with an extensive background in air mobility operations and is familiar with the area of responsibility (AOR). The DIRMObFOR is under the administrative control (ADCON) of the Commander, Air Force Forces (COMAFFOR/JFACC) and is the designated coordinating authority for air mobility with all commands/agencies both internal and external to the joint task force (JTF). The DIRMObFOR provides direction and guidance to the Air Mobility Division (includes Airlift Control Team [ALCT], Air Refueling Control Team [ARCT], Air Mobility Control Team, and Air Mobility Element [AME]) in the theater air operations center (AOC). The DIRMObFOR's authority and responsibility include:

2.1.1.1. Directing the integration of mobility support provided by United States Transportation Command (USTRANSCOM)-assigned air mobility forces.

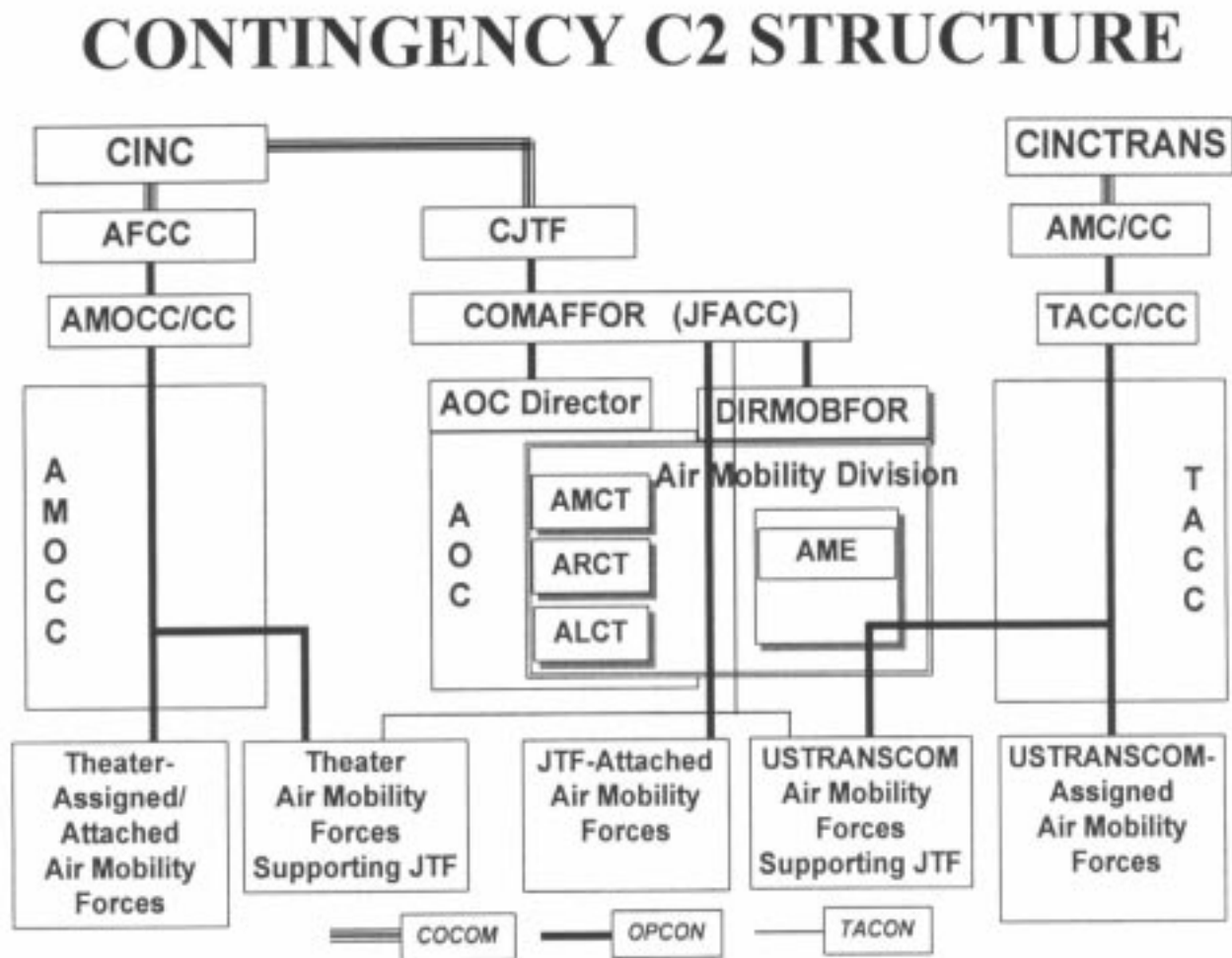
2.1.1.2. Directing the tasking of AMC air mobility forces (air and ground) placed under the tactical control (TACON) of the Commander, Joint Task Force (CJTF).

2.1.1.3. Directing the tasking of theater air mobility forces (air and ground) placed under the operational control (OPCON)/TACON of the CJTF.

2.1.1.4. Coordinating with the AOC director to ensure all air mobility operations supporting the JTF are fully integrated with the air tasking order (ATO) cycle and deconflicted with all other air operations.

2.1.1.5. Coordinating with TACC/CC on all USTRANSCOM air mobility missions to ensure the most effective use of those resources in accomplishing JTF, theater, and USTRANSCOM missions.

Figure 2.1. Contingency Command and Control (C2) Structure.



Chapter 3

NOMINATION AND SELECTION PROCESS

3.1. Director of Mobility Forces Predesignation .

3.1.1. The DIRMOBFOR predesignation program allows USTRANSCOM to provide the most experienced and capable personnel to the theater as early as possible. It facilitates the DIRMOBFOR's participation early in the planning process. This also ensures HQ AMC/USTRANSCOM has a living list of DIRMOBFOR candidates for theater, contingency, natural disaster, or humanitarian relief operations. This list will be maintained and updated by HQ AMC/DOOM as necessary.

3.2. Nomination .

3.2.1. USTRANSCOM will nominate a DIRMOBFOR when requested by the supported theater. HQ AMC selects DIRMOBFORs for United States Air Force (USAF) only. Nominees may be either the predesignee or other nominated individuals. The nomination/selection process varies between Joint and USAF operations. For Joint operations, HQ AMC/DO will obtain nominees from 15AF/21AF and forward nominees to AMC/CV for approval. An information copy will be sent to HQ USTRANSCOM/TCDC, TCJ3/J4, and TACC/CC. AMC/CV requests theater air component command concurrence and requests HQ USTRANSCOM/TCDC forward nominee to theater commander in chief (CINC) for acceptance. Upon theater CINC acceptance, AMC/CV will advise all concerned agencies (see [Figure 6.2.](#)). For USAF- only operations, the process is basically the same, excluding USTRANSCOM and theater CINC approval (see [Figure 6.1.](#)). HQ AMC/DOOM is responsible for ensuring this process is followed.

3.3. Selection .

3.3.1. For exercises, requests for a DIRMOBFOR should be received not later than 150 days prior to the first day of the month the deployment begins. DIRMOBFOR selection should be made prior to validation of the transportation requirement (time-phased force and deployment data [TPFDD]). This should allow DIRMOBFOR to attend the middle and/or final planning conferences. For both exercises and real-world operations, the DIRMOBFOR should be selected as soon as possible to allow participation in the planning process. Once the DIRMOBFOR is selected, he/she must select a support staff. This staff is identified in the Unit Type Code (UTC) 9AAJE and consists of a deputy, one airlift pilot, one tanker pilot, and two information management personnel. Liberal rank and Air Force specialty code (AFSC) substitutions are authorized as mission requirements dictate. Additionally, it may sometimes be beneficial to include an AMC security forces expert to address security concerns at mission support locations and to coordinate with JTF Force Protection staff members. In such an instance, the DIRMOBFOR may request staff augmentation through HQ AMC/SF) Director of Security Forces). Early selection of both the DIRMOBFOR and DIRMOBFOR staff will facilitate the training and planning necessary for a successful operation.

3.4. Tasking . The DIRMOBFOR and staff are tasked in the air mobility tasking (AMT) message using UTC 9AAJE. Tasking should be made to an AMWs, not the AMOGs. The DIRMOBFOR staff may be tasked from resources within his/her home unit, or by the HQ AMC functional manager.

Chapter 4

TRAINING

4.1. Air Mobility Warfare Center Seminar .

4.1.1. The AMWC is responsible for conducting DIRMObFOR initial training. The course objective is to prepare selected senior officers to manage, monitor, and coordinate air mobility forces that deploy in support of an exercise, contingency, war, natural disaster, or humanitarian relief operation. Candidates should be colonel (selects), colonels, and flag officers with a high degree of air mobility expertise. Typical candidates are wing commanders, vice wing commanders, and operations group commanders. The AMC goal for active duty units is to have at least 90 percent of wing commanders, 75 percent of vice wing commanders, and 75 percent of operations group commanders trained at any given time. The 15AF/CV and 21AF/CV will ensure these training goals are met.

4.1.2. Classes are limited to 16 people. Candidates should have a high potential for serving as a DIRMObFOR or Deputy DIRMObFOR. HQ AMC, 21AF, and 15AF are allocated three quotas each per class. HQ AMC/DOOM coordinates training for AMC headquarters candidates. Air Combat Command (ACC), Pacific Air Forces (PACAF), United States Air Forces in Europe (USAFE), Central Air Forces (CENTAF), and Southern Air Forces (SOUTHAF) have one quota each. HQ AFRC and HQ ANG have one quota each. All organizations may submit one primary candidate and two alternates. AMWC reallocates slots not used on a first-come basis.

4.1.3. The course is divided into three phases:

4.1.3.1. Phase One consists of a 2-day seminar emphasizing command lines, C2 concepts, communications systems, and other topics of interest. Days 3, 4, and 5 consist of exchanging problems/solutions, crosstell with past DIRMObFORs, and an exercise scenario.

4.1.3.2. In Phase Two, students proceed to BLUE FLAG to observe 1-2 days of the exercise.

4.1.3.3. Phase Three training is candidate participation as DIRMObFOR or deputy in an exercise or contingency. These selections will be accomplished by HQ AMC/DOOM.

4.1.4. AMWC will forward names of seminar graduates to HQ AMC/DOOM for retention in a command nominee data base. The list includes: name, date of attendance, and previous DIRMObFOR experience.

4.2. Air Mobility Command Orientation .

The DIRMObFOR and staff will normally attend a 2-day orientation at HQ USTRANSCOM and HQ AMC prior to actual deployment. The orientation includes USTRANSCOM, HQ AMC, and TACC functional area visits and briefings.

Chapter 5

DISASTER/HURRICANE RELIEF DIRECTOR OF MOBILITY FORCES

5.1. General . The disaster/hurricane DIRMObFOR is a senior officer with extensive knowledge in air mobility operations, specifically trained in disaster/hurricane relief operations. His/her primary objective is to ensure requests for Department of Defense (DoD) airlift support to relief operations are expeditiously forwarded to the supported CINC, USTRANSCOM and AMC, for validation, sourcing, and fulfillment. Secondly, the DIRMObFOR will be postured to satisfy the on-scene commander's relief requirements.

5.2. Training .

5.2.1. In addition to the training requirements listed in [Chapter 4](#), the following will be scheduled:

5.2.1.1. Participation in regularly scheduled Defense Coordinating Officer (DCO) conferences.

5.2.1.2. Visit to the regional CONUSA headquarters to establish a working relationship with the DoD Liaison to FEMA.

5.2.1.3. If possible, a visit to FEMA in Washington DC to meet with the FEMA Director and/or staff. This allows DIRMObFOR to get a "macro level" feeling of how the agency views the nature and scope of an upcoming disaster, the strategy to cope with the disaster, and the FEMA director's intent or vision.

Chapter 6

DEPLOYABLE COMMUNICATIONS

6.1. General .

6.1.1. There are times when the DIRMOBFOR and staff will deploy to austere locations where communications systems are not available. In these situations, the DIRMOBFOR staff will deploy with a communications package specifically designed for the DIRMOBFOR.

6.1.2. The communications package will include a GTE VO-1 Virtual Office System consisting of a 120 megahertz MHz Pentium laptop computer, BJC-70 color printer, Vx scanner, Secure Telephone Unit (STU)-III, digital camera, internal cellular phone, International Maritime Satellite (INMARSAT) terminal, and a voice satellite communications (SATCOM) system.

6.1.3. HQ AMC/DOOM will maintain one of three communications packages at Scott AFB IL. The other two packages will be kept at the 621 AMOS, McGuire AFB NJ for orientation during the DIRMOBFOR seminar.

6.2. Training . Appointed members of the DIRMOBFOR staff will visit HQ AMC for initial hands-on training of the communications package. Training will be approximately 3-5 days and accomplished by HQ AMC/DOOM and HQ USTRANSCOM personnel. Prior coordination with HQ AMC/DOOM is required to schedule all training.

6.3. Tasking . The DIRMOBFOR communications package will be tasked as required via the AMT identifying the DIRMOBFOR communications package. This package consists of equipment listed in paragraph 6.1.2. and one communications specialist for initial setup and refresher training to the DIRMOBFOR staff. It is not intended for the communications specialist to remain deployed with the DIRMOBFOR for the entirety of the operation.

Figure 6.1. Air Force Only Operation DIRMObFOR Nomination/Selection Process.

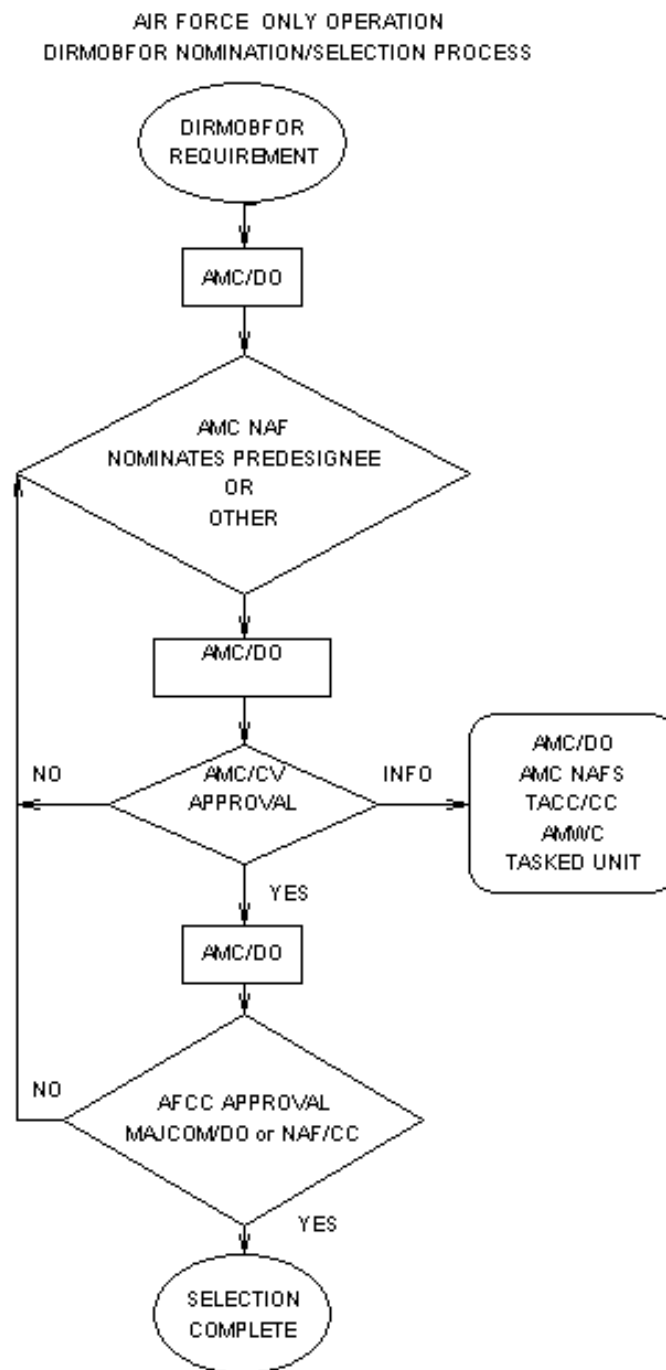
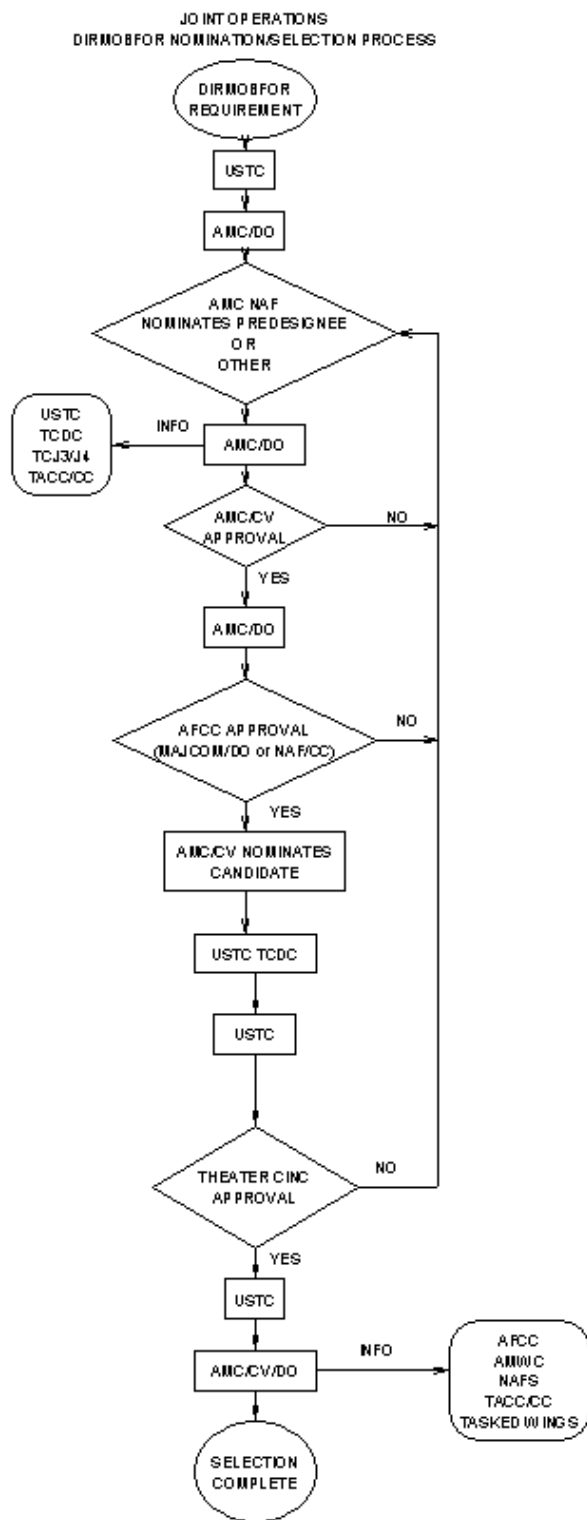


Figure 6.2. Joint Operations DIRMObFOR Nomination/Selection Process.



GARY A. VOELLGER, Major General, USAF
Director of Operations

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

AFPD 10-2, *Readiness*

Abbreviations and Acronyms

ACC—Air Combat Command

ADCON—Administrative Control

AFPD—Air Force Policy Directive

AFRC—Air Force Reserve Command

ALCT—Airlift Control Team

AMCI—Air Mobility Command Instruction

AMCT—Air Mobility Control Team

AME—Air Mobility Element

AMOCC—Air Mobility Operations Center

AMOG—Air Mobility Operations Group

AMOS—Air Mobility Operations Squadron

AMS—Air Mobility Squadron

AMT—Air Mobility Tasking

AMWC—Air Mobility Warfare Center

ANG—Air National Guard

AOC—Air Operations Center

AOR—Area of Responsibility

ARC—Air Reserve Component

ARCT—Air Refueling Control Team

ATACC—Alternate Tanker Airlift Control Center

ATO—Air Tasking Order

C2—Command and Control

CENTAF—Central Air Forces

CINC—Commander in Chief

CINCTRANS—Commander in Chief, United States Transportation command

CJTF—Commander, Joint Task Force

COMAFFOR—Commander, Air Force Forces

COCOM—Combatant Command

CONUS—Continental United States

CP—Command Post

DIRMOBFOR—Director of Mobility Forces

DoD—Department of Defense

FEMA—Federal Emergency Management Agency

HQ AMC—Headquarters Air Mobility Command

INMARSAT—International Maritime Satellite

JFACC—Joint Force Air Component Commander

JTF—Joint Task Force

MAJCOM—Major Command

MHz—Megahertz

OPCON—Operational Control

PACAF—Pacific Air Forces

PDO—Publications Distribution Office

SATCOM—Satellite Communications

SOUTHAF—Southern Air Forces

TACC—Tanker Airlift Control Center

TACON—Tactical Control

TPFDD—Time-Phased Force and Deployment Data

TTF—Tanker Task Force

USAF—United States Air Force

USAFE—United States Air Forces in Europe

USTRANSCOM—United States Transportation Command

UTC—Unit Type Code